

Schedule of Delegation 2022-2023

1. Financial Management

Area of Responsibility	Board of Directors	Catholic Life & Mission	Resources & Services Sub-Committee	Standards & provision Sub-Committee	Audit Sub-Committee	Academy Committee	Principals	Catholic Senior Executive Leader	Chief Operating Officer/Chief Financial Officer	Procurement & Finance Officer/Finance Officer	Academy Manager
Comply with the master funding agreement and Scheme of Delegation.	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Provide assurance to the Board of Directors that the master funding agreement, scheme of delegation and all collegiate policies are being complied with.		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Maintain the register of interests.								✓	✓		✓
Ensure the Collegiate continuing compliance with all Department for Education (DfE) financial management requirements.							✓	✓	✓	✓	✓
Review the academies Financial Procedures Manual and all corresponding financial policies for approval by the Board of Directors.			✓					✓	✓		
Approval of the Collegiate Financial Procedures Manual.	✓										
Approval of the Collegiate financial policies.	✓		✓								
To review the Board of Directors induction pack to ensure that the information is still relevant and up-to-date.	✓	✓						✓	✓		
Ensure that there is an induction pack for new Board of Director members, tailored to reflect the structure of the Collegiate.	✓	✓						✓	✓		
Ensure that all relevant financial updates are brought to the attention of the Resources & Services Sub-Committee/Board of Directors.								✓	✓		
To consider all relevant financial updates and advise the Board of Directors of any issues affecting the Collegiate financial administration.			✓					✓	✓		
Submit financial statements and audited accounts by 31 st December.	✓							✓	✓		
Prepare best value statement.								✓			
Review the best value statement and consider annual contract expenditure, for approval by the Resources & Services Sub-Committee.			✓					✓	✓		
Approve Best Value Statement.	✓										
Best value statement, audited accounts and financial statements to be published on the Newman Catholic Collegiate website – 31 st December.								✓	✓		

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2. Financial Planning

Area of Responsibility	Board of Directors	Catholic Life & Mission	Resources & Services Sub-Committee	Standards & provision Sub-Committee	Audit Sub-Committee	Academy Committee	Principals	Catholic Senior Executive Leader	Chief Operating Officer/Chief Financial Officer	Procurement & Finance Officer/Finance Officer	Academy Manager
Prepare a three-year financial plan on the basis of the cost, the proposals for change (drawn from the Collegiate Strategy and estimates of the level of future resources).							✓	✓	✓		
Consider the Collegiate Financial Plan in the light of the Strategy and the level of future resources.			✓			✓	✓	✓	✓		
Prepare ICFP reports and embed across all schools									✓		
Review ICFP reports and consider any findings			✓					✓			
Approve the academies Financial Plan and review this document in the light of any significant factors that come to the attention of the Board of Directors.	✓										

3. Strategic Plans

Area of Responsibility	Board of Directors	Catholic Life & Mission	Resources & Services Sub-Committee	Standards & provision Sub-Committee	Audit Sub-Committee	Academy Committee	Principals	Catholic Senior Executive Leader	Chief Operating Officer/Chief Financial Officer	Procurement & Finance Officer/Finance Officer	Academy Manager
Prepare a fully costed Strategy setting out the aims of the Collegiate.		✓	✓	✓	✓		✓	✓	✓		
Consider the draft collegiate Strategy review and monitor it.		✓	✓	✓			✓	✓	✓		
Secure the implementation of the Strategy with the collective support of the Principals and Board of Directors.	✓						✓	✓			
Approve an ongoing Strategy and take stock of the progress of the plan on a termly basis.	✓	✓	✓	✓				✓	✓		
Agree spending priorities.	✓		✓					✓	✓		
Approve costed Strategy	✓										
Review planned outcomes.		✓	✓	✓	✓		✓	✓	✓		
Present and record outcomes.	✓							✓	✓		

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3. Annual Budget and Best Value Statement

Area of Responsibility	Board of Directors	Catholic Life & Mission	Resources & Services Sub-Committee	Standards & provision Sub-Committee	Audit Sub-Committee	Academy Committee	Principals	Catholic Senior Executive Leader	Chief Operating Officer/Chief Financial Officer	Procurement & Finance Officer/Finance Officer	Academy Manager
Undertake benchmarking exercises on an annual basis for review by the Resources & Services Sub-Committee.								✓	✓		
Consider the benchmarking work undertaken by the collegiate and propose changes, as required, to ensure that the collegiate budget achieves value for money.	✓		✓								
Prepare the Collegiate budget forecast and Best Value Statement, based on the agreed objectives of the Collegiate as set out in the Strategy, Financial Plan and key issues paper, for consideration by Board members.							✓	✓	✓		
Consider the draft budget forecast and key issues (links to the Strategy and Financial Plan) and the proposal of the balanced budget for the year, for the approval of the Resources & Services Sub-Committee.			✓			✓		✓	✓		
Approve the Collegiate annual budget.	✓										
Monitor the Collegiate budget and maintain all records.			✓			✓		✓	✓	✓	
Prepare management reports for the Academy Committees, Resources and Services Sub-Committee and the Board of Directors.									✓		
Produce monthly cash flow statements for the collegiate									✓		
Review and make recommendations regarding the cash flow statement	✓		✓								
Make recommendations to academy committee, Resources & Services Sub-Committee and the Board of Directors.							✓	✓	✓		
Consider management reports and recommendations.	✓		✓			✓					
Amend Collegiate Strategy/Academy Development Plan (if required).		✓	✓	✓	✓		✓	✓	✓		

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4. Annual Timetable for Budget Management

Area of Responsibility	Board of Directors	Catholic Life & Mission	Resources & Services Sub-Committee	Standards & provision Sub-Committee	Audit Sub-Committee	Academy Committee	Principals	Catholic Senior Executive Leader	Chief Operating Officer/Chief Financial Officer	Procurement & Finance Officer/Finance Officer	Academy Manager
Prepare a timetable with key dates for annual budget management.									✓		
Ensure that meetings are timetabled taking into consideration financial deadlines.	✓							✓	✓		
Meet with Principals to discuss staffing & Resource requirements and set budgets								✓	✓		

5. Budget Monitoring and Control

Area of Responsibility	Board of Directors	Catholic Life & Mission	Resources & Services Sub-Committee	Standards & provision Sub-Committee	Audit Sub-Committee	Academy Committee	Principals	Catholic Senior Executive Leader	Chief Operating Officer/Chief Financial Officer	Procurement & Finance Officer/Finance Officer	Academy Manager
Approve virements between budget lines.			✓					✓	✓		
Approve virements between budget lines in excess of the delegation to the Resources & Services Sub-Committee over £50K.	✓										
Review all budget movements undertaken (including virements), ensuring that the reasoning for the movements is sound.			✓		✓			✓	✓		
Monitor and control expenditure against the budget during the financial year, including preparation and approval of reports for the Resources & Services Sub-Committee and Board of Director's.								✓	✓	✓	
Review the budget monitoring reports and the projected out-turn position.	✓		✓			✓		✓	✓		
Ensure that earmarked funds and large or trading activities are separately monitored and reported to Academy Committee/Resources.			✓			✓		✓	✓		
Monitor earmarked funds, trading activities and large academy operations, (e.g. catering, sports facilities, etc.) to ensure that the allocations are spent in accordance with the recognised terms and within the allocation set out in the budget.	✓		✓					✓	✓		

6. Financial Systems

Area of Responsibility	Board of Directors	Catholic Life & Mission	Resources & Services Sub-Committee	Standards & provision Sub-Committee	Audit Sub-Committee	Academy Committee	Principals	Catholic Senior Executive Leader	Chief Operating Officer/Chief Financial Officer	Procurement & Finance Officer/Finance Officer	Academy Manager
Undertake a termly review of the controls within the collegiate financial systems.									✓		
To consider the internal Audit report for approval, taking into consideration the collegiate self-assessment of the controls within its financial systems and other members of its financial management.					✓			✓	✓		
Ensure Separation of duties.					✓		✓	✓	✓	✓	✓
Ensure internal controls operate correctly.					✓		✓	✓	✓	✓	✓

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7. Financial Reporting to the Authority

Area of Responsibility	Board of Directors	Catholic Life & Mission	Resources & Services Sub-Committee	Standards & provision Sub-Committee	Audit Sub-Committee	Academy Committee	Principals	Catholic Senior Executive Leader	Chief Operating Officer/Chief Financial Officer	Procurement & Finance Officer/Finance Officer	Academy Manager
The preparation of the year-end accounts and other returns required by the ESFA.								✓	✓		
In conjunction with the Chair of Board of Director's, approve all year-end accounts and any financial returns required by the ESFA.	✓		✓		✓			✓			
Ensure that an annual return or audit certificate is submitted to the ESFA for every private, voluntary or trading account controlled by the Board of Directors.	✓							✓	✓		
Ensure that an annual internal scrutiny report is sent to the ESFA	✓							✓	✓		

8. Audit and Inspection Report

[illegible]

9. VAT

Area of Responsibility	Board of Directors	Catholic Life & Mission	Resources & Services Sub-Committee	Standards & provision Sub-Committee	Audit Sub-Committee	Academy Committee	Principals	Catholic Senior Executive Leader	Chief Operating Officer/Chief Financial Officer	Procurement & Finance Officer/Finance Officer	Academy Manager
To monitor the regulations on VAT, ensuring compliance by the Collegiate.			✓					✓	✓	✓	
To complete and submit the reimbursement claim for VAT on a monthly basis.									✓		
VAT control account									✓		

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10. Income

Area of Responsibility	Board of Directors	Catholic Life & Mission	Resources & Services Sub-Committee	Standards & provision Sub-Committee	Audit Sub-Committee	Academy Committee	Principals	Catholic Senior Executive Leader	Chief Operating Officer/Chief Financial Officer	Procurement & Finance Officer/Finance Officer	Academy Manager
Manage cash/cheque income							✓		✓	✓	✓
Cash/cheque receipting											✓
ESFA, Pupil Premium, Early Years, SEN Remittances.									✓	✓	
Grant income e.g. Lottery Bid.							✓		✓	✓	
Authorise trip/visit/activity.							✓		✓		✓
Prepare costing sheet										✓	✓
Donations made to the collegiate/academies within the collegiate	✓		✓				✓		✓	✓	✓
Donations made to charities by the collegiate/academies within the collegiate over £1,000 (this does not include fund raising by the collegiate/individual academies)	✓		✓				✓		✓	✓	✓

11. Expenditure

[illegible]

12. Debtors

[illegible]

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13. Orders for Goods and Services and Payments of Accounts

Area of Responsibility	Board of Directors	Catholic Life & Mission	Resources & Services Sub-Committee	Standards & provision Sub-Committee	Audit Sub-Committee	Academy Committee	Principals	Catholic Senior Executive Leader	Chief Operating Officer/Chief Financial Officer	Procurement & Finance Officer/Finance Officer	Academy Manager
The maintenance of an authorised signatory list for orders (subject to the limitations agreed).									✓	✓	✓
The authority for the signing of official orders for the purchase of goods and services.							✓		✓		✓
Approve orders for all goods and services.							✓		✓		
The confirmation of the receipt of goods and services.									✓	✓	✓
The preparation of cheques for payment of services.									✓	✓	

14. Provision of Goods and Services

Area of Responsibility	Board of Directors	Catholic Life & Mission	Resources & Services Sub-Committee	Standards & provision Sub-Committee	Audit Sub-Committee	Academy Committee	Principals	Catholic Senior Executive Leader	Chief Operating Officer/Chief Financial Officer	Procurement & Finance Officer*/Finance Officer	Academy Manager
Set a purchasing policy, monitor and review the rules in accordance with ESFA guidelines.	✓		✓					✓	✓		
Monitor purchasing regulations to ensure compliance by the Collegiate.			✓					✓	✓		
Maintain a Contracts Register in accordance with ESFA.									✓	✓*	
Act as Contract Manager and monitor contracts on an on-going basis.									✓	✓*	
Review contracts on an on-going basis (and as part of ensuring the Collegiate continues to achieve 'best value').			✓				✓	✓	✓	✓*	✓
Ensure that a minimum of 3 written quotes are obtained for purchases and contracts valued at over £10,000 and up to a value of £75,000. (£50,000 - £75,000 must be reviewed by the Resources and Services subcommittee)			✓			✓	✓	✓	✓	✓	✓
Ensure that a minimum of 4 tenders are obtained for purchases and contracts valued above £75,001	✓		✓					✓	✓		
Supervise contractors and service providers to ensure the receipt of best value for money and compliance with legislation.							✓		✓	✓	✓

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15. Banking Arrangements

[illegible]

16. Leasing

Area of Responsibility	Board of Directors	Catholic Life & Mission	Resources & Services Sub-Committee	Standards & provision Sub-Committee	Audit Sub-Committee	Academy Committee	Principals	Catholic Senior Executive Leader	Chief Operating Officer/Chief Financial Officer	Procurement & Finance Officer*/Finance Officer	Academy Manager
Seek approval for any proposed leases, other than operating leases, from the ESFA.	✓							✓	✓		
A register of all leases held by the Academy.									✓	✓*	✓
Carry out a formal lease assessment			✓					✓	✓		

17. Contracts/SLAs

Area of Responsibility	Board of Directors	Catholic Life & Mission	Resources & Services Sub-Committee	Standards & provision Sub-Committee	Audit Sub-Committee	Academy Committee	Principals	Catholic Senior Executive Leader	Chief Operating Officer/Chief Financial Officer	Procurement & Finance Officer*/Finance Officer	Academy Manager
Review contracts, Service Level Agreements, Leases.							✓	✓	✓	✓*	
Negotiate contracts, Service Level Agreement, Leases.							✓	✓	✓	✓*	
Approve contracts, Service Level Agreement, Leases.	✓		✓								

18. Insurance

[illegible]

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19. Personnel & Payroll

Area of Responsibility	Board of Directors	Catholic Life & Mission	Resources & Services Sub-Committee	Standards & provision Sub-Committee	Audit Sub-Committee	Academy Committee	Principals	Catholic Senior Executive Leader	Chief Operating Officer/Chief Financial Officer	Procurement & Finance Officer*/Finance Officer	Academy Manager
Monthly check of salary paid against salary modeller									✓	✓*	
Authorise collegiate payroll								✓	✓		
Authorise Claim forms/Overtime sheets						✓	✓	✓	✓		
Annual salary letter check							✓	✓	✓		✓
Review the staff structure of the Collegiate annually						✓	✓	✓	✓		
To review the financial implications of changes to staffing numbers and grades.			✓			✓	✓	✓	✓		
Approve staffing changes - For senior posts	✓							✓			
The filing and storage of personnel and pay records (including person specifications and interview notes for at least 6 months).									✓	✓*	✓
Periodically reconcile gross pay with contracts and other authorised documents									✓		
Authorise all employee-related expenses to be paid through payroll (e.g. employee's overtime, special allowances, travel expenses, etc.)							✓		✓		
Personally approve all payments made to the Principal i.e. reimbursement of payments for goods/services purchased on behalf of the Academy and/or personal expenses incurred, e.g. travel expenses								✓	✓		
Approve the Teachers/Support staff pay award	✓		✓								
Implement the Collegiate pay policy and appointment procedures for all staff employed through the Collegiate.						✓	✓	✓	✓		✓

20. HR/Recruitment

Area of Responsibility	Board of Directors	Catholic Life & Mission	Resources & Services Sub-Committee	Standards & provision Sub-Committee	Audit Sub-Committee	Academy Committee	Principals	Catholic Senior Executive Leader	Chief Operating Officer/Chief Financial Officer	Procurement & Finance Officer/Finance Officer	Academy Manager
Principal Appointments. (panel)	✓					✓		✓			
Vice Principal Appointments (panel)	✓					✓		✓			
Deputy Appointments. (panel)	✓					✓	✓	✓			
Appoint other teachers. (panel)						✓	✓	✓			
Appoint support staff (panel)						✓	✓	✓	✓*		
Establishing disciplinary/capability procedures. (panel)	✓					✓	✓	✓			
Dismissal of principal. (panel)	✓										
Dismissal of other staff. (panel)	✓*					✓	✓	✓			
Suspending principal. (panel)	✓										
Suspending staff. (except head). (panel)	✓*					✓	✓	✓			
Ending suspension. (principal) (panel)	✓										
Ending suspension. (except principal) (panel).	✓*					✓	✓	✓			
Determining dismissal payments/early retirement. (panel)(except principal)	✓*							✓	✓		

✓* - when required

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21. Policy Review

Area of Responsibility	Board of Directors	Catholic Life & Mission	Resources & Services Sub-Committee	Standards & provision Sub-Committee	Audit Sub-Committee	Academy Committee	Principals	Catholic Senior Executive Leader	Chief Operating Officer	RE Leaders	Academy Manager
Appraisal	✓*		✓					✓			
Capability	✓*		✓					✓			
Staff discipline and grievance	✓*		✓					✓			
Sickness	✓*		✓					✓			
Family Friendly	✓*		✓					✓			
Flexible Working	✓*		✓					✓			
Managing Attendance at Work	✓*		✓					✓			
Redundancy & reorganisation	✓*		✓					✓			
Safer Recruitment			✓					✓	✓		
Staff Code of Conduct	✓*							✓			
Staff Wellbeing			✓					✓	✓		
Support Staff Appraisal	✓*							✓			
Newly Qualified Teachers Policy						✓	✓				
Admissions	✓*						✓				
Exclusions						✓	✓				
Anti-Bullying						✓					
Attendance	✓*			✓			✓				
Behaviour				✓			✓				
Safeguarding	✓*						✓	✓			
Collective Worship	✓*	✓								✓	
Careers Education and provider access statement: secondary						✓	✓				
Children Missing in Education Policy						✓	✓				
Complaints	✓*		✓						✓		
CCTV						✓	✓				
Lockdown						✓	✓				
Low Level Concern	✓*							✓			
Mobile Phone	✓*							✓			
Designated Teacher for Looked After Children						✓	✓				
Data protection Policy			✓						✓		
Information Security Policy			✓						✓		
Privacy Notices	✓					✓			✓		✓
Educational Visits						✓	✓				
Equal Opportunities			✓						✓		
EYFS				✓			✓				
First Aid						✓	✓				
Freedom of Information			✓						✓		
Health and Safety	✓**					✓			✓		✓
SRE	✓*	✓									
Supporting pupils with Medical conditions				✓			✓				
SEN Needs Information Report						✓	✓				
SEND Policy						✓	✓				
Pay Policy (inc, Executive Pay)	✓*							✓			
Whistle Blowing	✓*				✓				✓		
Radicalisation	✓*						✓				
Abuse against Staff			✓						✓		
Acceptable Use			✓						✓		
Accessibility Plan						✓	✓				
Financial Procedures	✓*		✓						✓		
Financial Scheme of Delegation	✓*		✓						✓		
Business Continuity Plan	✓*		✓		✓				✓		✓

Area of Responsibility	Board of Directors	Catholic Life & Mission	Resources & Services Sub-Committee	Standards & provision Sub-Committee	Audit Sub-Committee	Academy Committee	Principals	Catholic Senior Executive Leader	Chief Operating Officer/Chief Financial Officer	RE Leaders	Academy Manager
Anti Fraud Policy	✓*		✓		✓				✓		
Debt Recovery Policy	✓*		✓						✓		
Expenses Policy	✓*		✓						✓		
Competitive Tendering Policy	✓*		✓						✓		
Cost Reduction Policy	✓*		✓						✓		
Cyber Response Plan	✓*		✓			✓	✓	✓	✓		✓
Risk Management Strategy	✓*				✓				✓		
Risk Management Roles	✓*				✓				✓		
Collegiate Risk Register	✓*				✓				✓		
Academy Risk Register					✓	✓	✓		✓		✓
Record Retention Policy			✓						✓		
Treasury Management Policy	✓*		✓						✓		
Accounting Policies	✓*		✓						✓		
Charging and Remissions Policy	✓*		✓						✓		
Reserves & Investment Policy	✓*		✓						✓		
Asset & Disposal Policy	✓*		✓						✓		
Gift and Hospitality Policy	✓*		✓						✓		
Discretions Policy	✓*		✓						✓		
Lettings	✓*		✓			✓	✓		✓		✓
Overseas Trip Policy	✓*		✓						✓		
Estates Strategy	✓*		✓						✓		
Relationship & Sex Education (RSE)	✓*	✓						✓		✓	
Child on Child Abuse Policy	✓						✓	✓			
Sun Safety						✓	✓				
Drugs and Substance Misuse							✓				
E-Safety						✓	✓				
Emergency procedures						✓	✓				✓
Examination/SATs Policy (including Access Arrangements)						✓	✓				
Exams Appeals Procedure (High School)						✓	✓				
Extended Services						✓	✓				
Home-school agreements						✓	✓				
Teaching & Learning				✓							
Marking						✓					
Positive Handling						✓	✓				
Prospectus						✓					
PSHE						✓	✓				
Equality Policy						✓	✓				
Safe Recruitment			✓								
Staff Handbook						✓					
British Values (including Black History)		✓					✓				
Prevent Policy						✓	✓				
Examinations Policy (Secondary & Primary)						✓					
Pupil Premium				✓			✓				

✓* - Final Approval

✓** - Final Approval (Central Team)

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22. Assets Management & Disposal

Area of Responsibility	Board of Directors	Catholic Life & Mission	Resources & Services Sub-Committee	Standards & provision Sub-Committee	Audit Sub-Committee	Academy Committee	Principals	Catholic Senior Executive Leader	Chief Operating Officer/Chief Financial Officer	Procurement & Finance Officer/Finance Officer	Academy Manager
Produce and implement a policy for security arrangements at the academy (including procedures for call-out and key replacements).						✓	✓				✓
Approve and periodically review the policy for security arrangements at the academy.						✓	✓				✓
To capitalise assets at £1,000 and put onto Academy and Collegiate asset registers.									✓	✓	✓
Ensure the physical security of the academy's assets, and maintain and periodically inspect an up-to-date asset register.						✓	✓		✓		✓
To determine a value above which discrepancies in the asset register should be reported to the Board of Directors or Academy Committees.			✓					✓	✓		
The physical inspection of the asset register on an annual basis or through an on-going programme of (random) sample checks.					✓				✓		✓
Prepare a policy for the disposal of surplus stock, equipment and property, other than land and buildings, and authorise items for disposal up to a maximum value of £45,000.									✓		
Approve the policy for disposal of surplus stock and equipment and the sale of property, other than land buildings.	✓		✓								
Maintain a register of key holders.									✓		✓
Security of cash							✓				✓
Authorise loan of Academy Equipment and maintain a loan book							✓				✓

23. Retention & Disposal of Records

Area of Responsibility	Board of Directors	Catholic Life & Mission	Resources & Services Sub-Committee	Standards & provision Sub-Committee	Audit Sub-Committee	Academy Committee	Principals	Catholic Senior Executive Leader	Chief Operating Officer/Chief Financial Officer	Procurement & Finance Officer/Finance Officer	Academy Manager
Ensure maintenance of complete financial accounts and full supporting records for all accounts (both official and unofficial). (Refer also to the Financial Systems section 6 above).							✓	✓	✓	✓	
The retention, secure storage and disposal of accounting records in accordance with both legal and ESFA requirements.							✓	✓	✓	✓	✓
Retain data & records in line with the Data Protection Policy & Information Security Policy	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Maintain a data asset register									✓		✓

24. Computer Systems/Data Protection/GDPR

Area of Responsibility	Board of Directors	Catholic Life & Mission	Resources & Services Sub-Committee	Standards & provision Sub-Committee	Audit Sub-Committee	Academy Committee	Principals	Catholic Senior Executive Leader	Chief Operating Officer/Chief Financial Officer	Procurement & Finance Officer/Finance Officer	Academy Manager	IT Service Provider
Ensure that the collegiate complies with the requirements of the Data Protection Act 1998 & GDPR	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
The setting up and maintenance of access profiles for system users and the production and security of back-up disks and files. Including but no limited to - registers, data relating to exams/coursework, student/staff data and alongside other key elements.							✓		✓	✓	✓	✓
The backups are held fully offline and not connected to systems or in cold storage.							✓	✓	✓		✓	✓
Backups are tested appropriately to ensure that services can be restored and data recovered from backups.												⊗
Ensure all schools are registered with Police Cyber Alarm									✓			⊗
Data Protection registration (ICO)							✓		✓	✓	✓	